RUSSELL FIRE DEPARTMENT FISCAL REPORT 2014 PERFORMANCE / 5-YEAR BUDGET (REVENUE vs. EXPENSES) - REVISED

FUND REVENUE:	2014 ACTUAL	2015 APPROPRIATION	2016 BUDGET	2017 FORECAST	2018 FORECAST	2019 FORECAST	2020 FORECAST
FIRE Levies:	\$784,894	\$778,298	\$778,298	\$778,298	\$778,298	\$778,298	\$778,298
FIRE Other (In-Lieu, Other Financing, etc):	\$14,684	\$4,554	\$4,554	\$4,554	\$4,554	\$4,554	\$4,554
FIRE Other (Health Insurance):	\$1,560	\$850	\$1,500	\$1,590	\$1,685	\$1,787	\$1,894
FIRE Grants:	\$42,500 \$843,638	\$0 \$783,702	F \$0 \$784,352	\$0 \$784,442	\$0 \$784,537	\$0 \$784,638	\$0 \$784,746
EMS Fire & Rescue, Ambulance & EMS:	\$115,080 \$115,080	¥ \$100,000 \$100,000	v \$100,000 \$100,000	0 \$101,000 \$101,000	\$102,010 \$102,010	\$103,030 \$103,030	\$104,060 \$104,060
TOTAL	\$958,718	Y \$883,702	Y \$884,352	U \$885,442	\$886,547	\$887,669	\$888,806
FUND EXPENSES:	2014 ACTUAL	2015 APPROPRIATION	2016 BUDGET	T 2017 FORECAST	2018 FORECAST	2019 FORECAST	2020 FORECAST
FIRE Salaries:	\$455,000	R \$590,000	R \$590,000	\$820,000	\$820,000	\$820,000	\$820,000
FIRE Fringe Benefits:	\$86,506 <u>C/O Re</u>	mnt E \$145,324 C/O Regmr	E \$130,990 <u>C/O Reqmnt</u>	O \$328,620 <u>C/O Reqmnt</u>	\$334,926 <u>C/O Regmnt</u>	\$341,610 <u>C/O Regmnt</u>	\$348,696 <u>C/O Regmnt</u>
FIRE Other(Tax Col, Trning, Util, Supplies, etc)	\$200,332 \$741,837 \$212	B69 P \$331,200 \$1,066,524 \$362,602	P \$244,000 \$964,990 \$397,247	F \$252,000 \$1,400,620 \$571,905	\$276,788 <i>\$</i> 1,431,714 \$645,178	\$283,364 \$1,444,975 \$713,994	\$293,733 \$1,462,428 \$783,857
FIRE Capital:	\$108,562 \$850,399	L \$197,500 \$1,264,024	L \$91,050 \$1,056,040	\$614,150 \$2,014,770	\$680,150 \$2,111,864	\$272,150 \$1,717,125	\$577,550 \$2,039,978
EMS Salaries:	\$103,197	A \$100,000	A \$100,000	M \$101,000	\$101,000	\$101,000	\$101,000
EMS Other:	\$4,443	C \$21,882	C \$0	O \$0	\$0	\$0	\$0
EMS Capital:	\$0 \$107,640	E \$0 \$121,882	E \$0 \$100,000	N \$0 \$101,000	\$0 \$101,000	\$0 \$101,000	\$0 \$101,000
TOTAL	\$958,039	M \$1,385,907	M \$1,156,040	E \$2,115,770	\$2,212,864	\$1,818,125	\$2,140,978
Gross Profit/(Loss):	\$679	E (\$502,205)	E (\$271,688)	Y (\$1,230,328)	(\$1,326,316)	(\$930,456)	(\$1,252,172)
Drawdown of Fund Balance (Carryover):	(\$679)	N т (\$502,205)	N т (\$271,688)	(\$1,230,328)	(\$1,326,316)	(\$930,456)	(\$1,252,172)
FIRE Fund Balances (Beginning & End):	\$842,599 \$835	\$355,516	\$355,516 \$83,828	\$162,322 (\$1,146,500)	(\$1,146,500) (\$2,473,826)	(\$2,473,826) (\$3,406,313)	(\$3,406,313) (\$4,661,545)
EMS Fund Balances (Beginning & End):	\$14,443 \$21	\$21,882 \$	\$0 \$0	\$0 \$0	\$0 \$1,010	\$1,010 \$3,040	\$3,040 \$6,101
TOTAL CARRYOVER:	DAYS C/O= 363 \$857,	20 DAYS C/O= 108 \$355,51	DAYS C/O= 28 \$83,828	NO LIFE(\$1,146,500)	NO LIFE (\$2,472,816)	NO LIFE (\$3,403,273)	NO LIFE (\$4,655,445)

Suggestions/Recommendations/Observations:

1.) Recommended Fire Carryover 2016 = <u>\$363,000</u> (25% of Operating \$ + \$65.5k Reserve).

2.) Significant Capital Purchases Postponed (Fire Truck, etc.).

3.) Continue to Conserve (Utilities, Supplies, Non-Essentials, etc.).

4.) Watch Revenue & Expenses thru 2015, Move Capital Purchases Out, then Make Capital Levy Decision.

5.) Additional Carryover Anticipated from 2015.

6.) Assumes 1% Raise in 2015.

7.) Grants Help!!